

# EXECUTIVE SUMMARY



# OVERBERG

DISTRICT MUNICIPALITY • DISTRIKSMUNISIPALITEIT  
• UMASIPALA WESITHILI

2021/2022

# INTEGRATED DEVELOPMENT PLAN (IDP) REVIEW

[FINAL REVIEW OF 2017/2021 PLAN]



As prescribed by Section 34 of the Local Government: Municipal  
Systems Act, 2000 (Act 32 of 2000)

Adopted 24 May 2021

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## 1. PREAMBLE

Since the adoption of the Municipal Systems Act (MSA) in 2000, this represents an Executive Summary of the **Fourth and Final Review of the 4<sup>th</sup> Generation Integrated Development Plan (IDP)**, adopted by Council on 15 May 2017. As per Section 34 of the Municipal Systems Act, 2000:

- (a) *"A municipal council **must** review its integrated development plan annually in accordance with an assessment of its performance measurements and to the extent that changing circumstance..."*
- (b) *"A municipal council **may** amend its integrated development plan in accordance with a prescribed process."*

The First Review of the 5-year Plan was adopted on 28 May 2018, the Second on 27 May 2019, and the Third on 28 May 2020. A Strategic Session of Council was held on 18 January 2021 where a SWOT analysis was conducted and, following a thorough assessment of factors that could possibly influence the existing strategic narrative of the Overberg District Municipality, the Executive Mayor reaffirmed Council's strategic direction as captured in the 5-year IDP, as well as subsequent reviews.

**The Final IDP Review is therefore to be read in conjunction with the Plan adopted on 15 May 2017, as well as subsequent reviews, as the Review does not constitute a new IDP.**

## 2. FOREWORD BY DISTRICT EXECUTIVE MAYOR



As the Executive Mayor of the Overberg District Municipality (ODM), I am honoured and proud to present the 2017/2022 revised Integrated Development Plan (IDP). This Fourth and Final Review of the 5-year Plan illustrates the commitment and dedication of the ODM to review and respond to current realities within our communities.

We are concluding on the current 5-year Plan, and with great enthusiasm looking forward to the next 5-year Strategic Plan for 2022/2026 which will continue to build on strategic partnerships through the Joint District/Metro Approach (JDMA). I am happy to report that much progress has been made in respect of implementation of projects.

Consultations are underway in respect of further projects which include the establishment of an Overberg Drug Rehabilitation Centre, additional educational opportunities, waste management, and to increase water storage capacity to enhance economic development and water security. A multi-departmental committee has also been established to drive water security projects. These projects are directed at creating an open opportunity society through diversification and delivery of effective and efficient services. The District Economic Recovery Plan, with a strong focus on safety, job creation, and dignity and well-being, will further aid in rebuilding the economy and improving the livelihoods of residents in the Overberg.

Despite the many challenges posed by the onslaught of the Covid-19 pandemic, the ODM has managed to provide an uninterrupted service to our customers by executing essential functions. The District Joint Operations Centre (JOC) is managed responsibly and effectively to ensure a healthy and safe environment for all our citizens. The Overberg District Municipality comprises a loyal and committed Council and Management who remain dedicated to executing our core mandate as captured in the Vision:

***"Overberg – the opportunity gateway to Africa through sustainable services"***

A special word of gratitude is extended to my fellow Councillors, the Municipal Manager, Management and Staff for their diligent efforts towards realising the 5-year Strategic Goals of Council.

Ald Andries "Sakkie" Franken  
Executive Mayor

### 3. STRATEGIC TRAJECTORY 2021/2022

#### VISION

Overberg – the opportunity gateway to Africa through sustainable services.

#### MISSION

To render sustainable, customer-directed services and to be the preferred Provider of Shared Services within the Overberg.

#### CORE VALUES

- ❖ **Caring:** A total belief in collective caring principles – “Ubuntu”.
- ❖ **Integrity:** Higher levels of courtesy and professionalism in the workplace; behaving in a manner that reflects ODMs commitment to honesty, trust, transparency and ethical business operations.
- ❖ **Commitment:** To the development of people; regular consultation with customers on the level and quality of services.
- ❖ **Transformation:** Transformational leadership - corporate transformation begins with a shift in the values and behaviours of leadership; corporations do not transform, people do.
- ❖ **Transparency:** In accounting for our actions; responsible spending and utilisation of municipal assets.
- ❖ **Excellence:** Setting quality standards for service delivery, measurement thereof to improve productivity and the discipline to take action to address the situation.
- ❖ **Honesty:** Contributes to a positive mind-set and facilitates morally acceptable behaviour.
- ❖ **Respect:** For our natural resources and celebrating diversity.

#### STRATEGIC GOALS

##### SG1:

To ensure the well-being of all in the Overberg through the provision of efficient **basic services and infrastructure**.

##### SG2:

To promote **regional economic development** by supporting initiatives in the District for the development of a sustainable district economy.

##### SG3:

To ensure **municipal transformation and institutional development** by creating a staff structure that would adhere to the principles of employment equity and promote skills development.

##### SG4:

To attain and maintain **financial viability** and sustainability by executing accounting services in accordance with National policy and guidelines.

##### SG5:

To ensure **good governance** practices by providing a democratic and pro-active accountable government and ensuring **community participation** through IGR structures.

## 4. THE OVERBERG REGION



### Overberg District Municipality

Executive Mayor: Ald Andries Franken  
Speaker: Ald Lincoln de Bruyn  
Municipal Manager: Mr David Beretti  
Area size: 12,239km<sup>2</sup>



### Cape Agulhas Municipality

Executive Mayor: Cllr Paul Swart  
Speaker: Ald Johan Nieuwoudt  
Municipal Manager: Mr Eben Phillips  
Area size: 3,471km<sup>2</sup> (28.4% of geographical area)



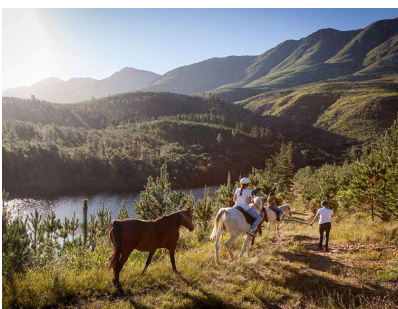
### Overstrand Municipality

Executive Mayor: Ald Dudley Coetzee  
Speaker: Ald Anton Coetsee  
Municipal Manager: Mr Dean O'Neill  
Area size: 1,675km<sup>2</sup> (13.7% of geographical area)



### Theewaterskloof Municipality

Executive Mayor: Cllr Christelle Vosloo  
Speaker: Ald Daniel du Toit  
Municipal Manager: Mr Daniel Lübbe  
Area size: 3,259km<sup>2</sup> (26.6% of geographical area)



### Swellendam Municipality

Executive Mayor: Cllr Nicholas Myburgh  
Speaker: Cllr Bongani Sonqwenqwe  
Municipal Manager: Mr Anton Groenewald  
Area size: 3,835km<sup>2</sup> (31.3% of geographical area)





## 5. SITUATIONAL ANALYSIS



SEAT  
Bredasdorp

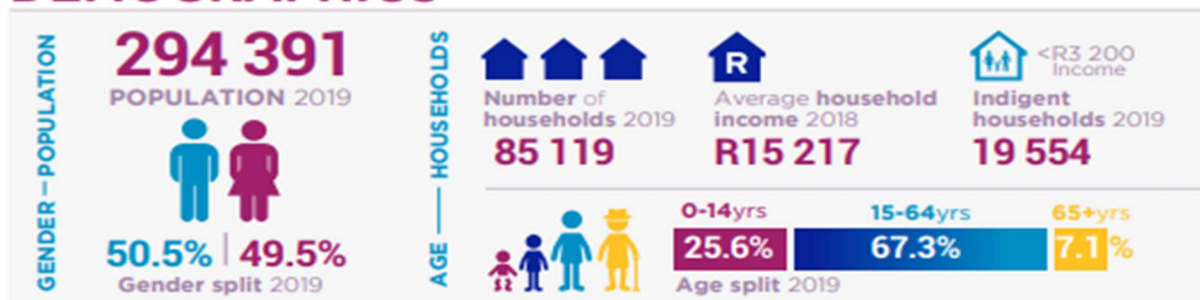
AREA  
12 239 KM<sup>2</sup>

DENSITY  
21/KM<sup>2</sup>

# OD OVERBERG DISTRICT

MUNICIPALITIES | THEEWATERSKLOOF, OVERSTRAND, CAPE AGULHAS, SWELLENDAM

## DEMOGRAPHICS



## GROSS DOMESTIC PRODUCT



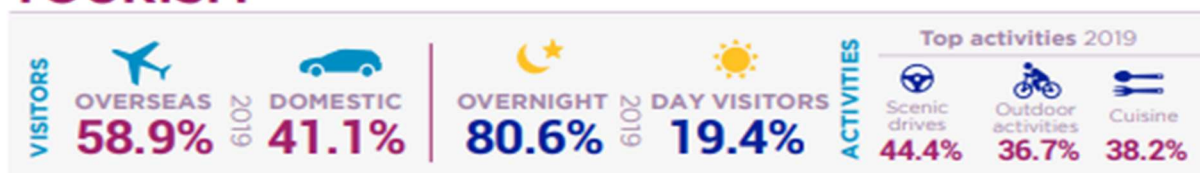
## EMPLOYMENT



## TRADE



## TOURISM





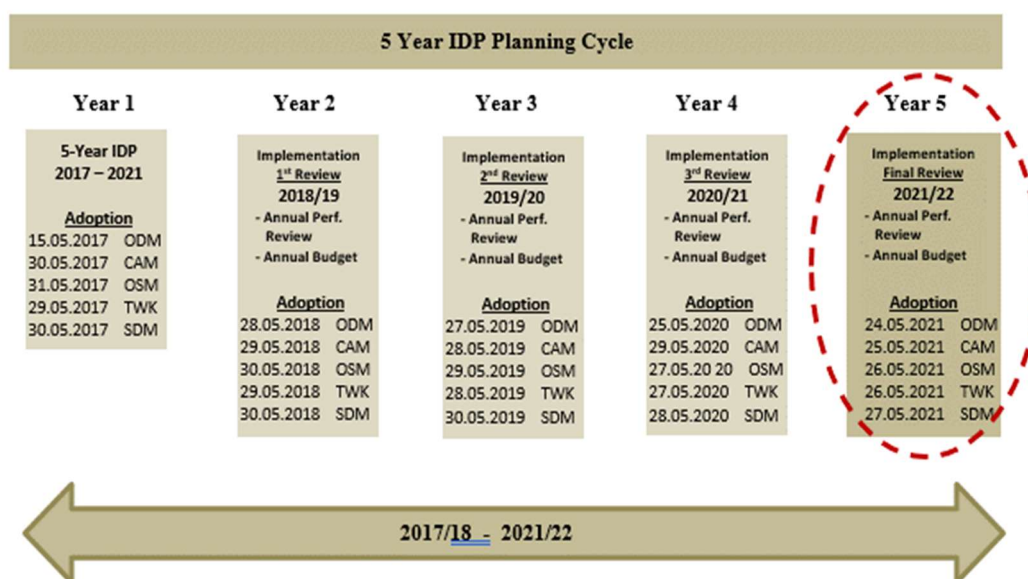
## 2018 GDP AND EMPLOYMENT CONTRIBUTION

## 2019 ESTIMATED GDP AND EMPLOYMENT GROWTH

		GDP CONTRIBUTION		EMPLOYMENT CONTRIBUTION		GDP GROWTH		EMPLOYMENT GROWTH	
PRIMARY SECTOR	AGRICULTURE, FORESTRY & FISHING	10.0%	9.9%	20.9%	20.9%	-9.0%	-9.1%	-1.2%	-1.2%
	MINING & QUARRYING		0.1%		0.0%		-3.2%		-6.9%
SECONDARY SECTOR	MANUFACTURING	23.6%	13.9%	14.8%	7.8%	-0.3%	1.2%	-3.8%	0.3%
	ELECTRICITY, GAS & WATER		2.5%		0.3%		-2.3%		-1.1%
	CONSTRUCTION		7.2%		6.8%		-3.2%		-8.6%
TERTIARY SECTOR	WHOLESALE & RETAIL TRADE, CATERING & ACCOMMODATION	66.4%	19.7%	64.2%	23.0%	2.1%	0.8%	1.2%	2.3%
	TRANSPORT, STORAGE & COMMUNICATION		11.0%		4.0%		0.9%		4.6%
	FINANCE, INSURANCE, REAL ESTATE & BUSINESS SERVICES		19.8%		16.2%		4.2%		1.0%
	GENERAL GOVERNMENT		9.2%		8.0%		1.1%		1.7%
	COMMUNITY, SOCIAL & PERSONAL SERVICES		6.8%		13.0%		1.2%		-2.1%

## 6. INTEGRATED DEVELOPMENT PLANNING (IDP) PROCESS

Integrated development planning (IDP) has a lifespan of 5 years that is linked directly to the term of office for Councillors.



The IDP is the principal strategic planning instrument which guides and informs budgeting, management and decision-making related to service delivery and development in a municipality.

The IDP is a process through which municipalities prepare a strategic plan containing short-, medium- and long-term development objectives and strategies for the municipal area.

Predominant reasons why a municipality should have an IDP:

- effective use of scarce resources
- it helps to speed up delivery
- it helps to attract additional investment and funds
- strengthens democracy and hence institutional transformation
- helps to overcome the legacy of apartheid at local level
- promotes intergovernmental co-ordination



## 7. DEVELOPMENT PRIORITIES

Here follows a summation of development priorities/operational plans. The table seeks to illustrate absolute alignment with:

- ✓ National Key Performance Areas (KPA's)
- ✓ National Development Plan (NDP)
- ✓ Sustainable Development Goals (SDGs)
- ✓ Provincial Strategic Plan – Vision Inspired Priorities (VIPs)
- ✓ District Strategic Goals (DSGs)

KPA	NDP (Chap)	SDG	PSP VIPs	DSG	Key Strategies
<b>#1: Basic Services and Infrastructure</b>	4	1	1	1	<ul style="list-style-type: none"> <li>▪ Landfill site</li> <li>▪ Going green</li> <li>▪ Develop environmental management strategies</li> <li>▪ Effective management of district municipal health services and integrated municipal health promotion</li> <li>▪ Effective management of roads projects</li> <li>▪ Establishment of Training Centre for capacity building and skills development</li> <li>▪ Caledon (funding-dependent) &amp; Grabouw Fire Stations</li> <li>▪ Continuous assessment of risks, e.g. COVID-19</li> <li>▪ Interact with landowners on integrated fire management</li> <li>▪ Enhance safer community projects and plans and prioritise safety initiatives as per Safety Plan</li> <li>▪ Educate communities on building fire breaks</li> <li>▪ Waste diversion initiatives</li> </ul>
	5	2	2		
	7	3	3		
	10	5	4		
	11	6	5		
	12				
<b>#2: Regional Economic Development</b>	3	7	1	2	<ul style="list-style-type: none"> <li>▪ Poverty alleviation/job creation initiatives</li> <li>▪ SCM/RED initiatives</li> <li>▪ Promote registration of Service Providers on Database</li> <li>▪ Implementation of Regional Economic Development and Tourism Strategy</li> <li>▪ Report on implementation of Strategy</li> <li>▪ Investigate central tourism coordination</li> <li>▪ Monitor Social Development Implementation Plan</li> <li>▪ Management of CDW Programme</li> </ul>
	6	8	2		
	7	9	3		
		10	5		
		11			
		12			
		13			
		14			
		15&16			
<b>#3: Municipal Transformation and Institutional Development</b>	9	4	3	3	<ul style="list-style-type: none"> <li>▪ Implementation of EE Plan</li> <li>▪ Ensure skills development and Skills Transfer Policy</li> <li>▪ Local Labour Forum (LLF)</li> <li>▪ OH&amp;S Representative training</li> <li>▪ Training Centre: Emergency Services</li> </ul>
	13	8	5		
		9			
		15			
<b>#4: Financial Viability</b>	3	8	2	4	<ul style="list-style-type: none"> <li>▪ Monitoring and reporting</li> <li>▪ Performance monitoring</li> <li>▪ Secure financial sustainability</li> <li>▪ Adherence to Cost Containment Policy</li> </ul>
	13	16	3		
	14		5		
<b>#5: Good Governance and Community Participation</b>	7	15	3	5	<ul style="list-style-type: none"> <li>▪ Shared Services</li> <li>▪ Enhancing IGR</li> <li>▪ Corporate governance audit and risk management</li> <li>▪ Monitoring and reporting</li> <li>▪ Strategic planning and awareness (IDP, SDF, etc.)</li> <li>▪ Policy direction</li> <li>▪ ICT</li> <li>▪ Implement paper reduction measures</li> </ul>
	13	16	5		
	14				

## 8. EXTERNAL SERVICE DELIVERY: PERFORMANCE RESULTS AS AT END MARCH 2021

**SG1:** To ensure the well-being of all in the Overberg through the provision of efficient basic services and infrastructure

### Municipal Health Services

KPI	Target 2020/21	Mid-Year Target	Actual	Revised Target 2020/21
Drinking water samples	400	200	204	400
Food samples	400	200	201	400
Inspect waste management sites – Medical Waste	120	60	59	115
Water samples at sewerage final outflow	160	80	79	160
Inspect Food Premises	1560	780	825	1434
Inspect crèches	160	80	79	146

### Environmental Management Services

KPI	Target 2020/21	Mid-Year Target	Actual	Revised Target 2020/21
Report on Municipal Coastal Committee activities	4	2	2	4
Report on the outcome of Karwyderskraal Landfill site adherence to permit conditions	1	0	N/A	1
Report on the activities of the Regional Waste Forum	4	2	2	4
Revise District's SDF	1	0	N/A	0

### Emergency Services

KPI	Target 2020/21	Mid-Year Target	Actual	Revised Target 2020/21
Review Disaster Risk Management Plan	1	0	1	1
Review Disaster Management Framework	1	0	1	1
Review Safer Communities Project Plan	1	0	1	1
Present Festive and Fire Season Readiness Plan	1	1	1	1
Report on current risks, e.g. Covid-19	4	2	8	4
Engage with land owners	8	4	4	6

### Roads Services

KPI	Target 2020/21	Mid-Year Target	Actual	Revised Target 2020/21
Upgrade Hangklip Road	4.5	0	0	0
Number of kilometres of roads regravelled	48.83	20.83	32.39	48.83
Number of kilometres of roads bladed	6500	3450	3512.11	6500
Number of kilometres roads resealed	28.3	20	25.19	28.19
Submit annually Business plan to Dept of Transport and Public Works	1	0	N/A	1

**SG2:** To promote regional economic development by supporting initiatives in the District for the development of a sustainable district economy.

### Regional Economic Development, Tourism, Resorts, EPWP & Social Development

KPI	Target 2020/21	Mid-Year Target	Actual	Revised Target 2020/21
SCM/LED Open days	2	1	0	1
Invite Service Providers to register on suppliers database	1	0	N/A	1
Temporary Work Opportunities through alien vegetation clearing	25	0	N/A	25
Report on the progress of the RED/Tourism Strategy deliverables	4	2	2	4
Temporary work opportunities (EPWP)	58	0	N/A	58
Report on the progress on the Social Development Plan	2	1	1	2
Draft Social Development Policy	1	0	N/A	1

## 9. JOINT DISTRICT / METRO APPROACH (JDMA)

### Projects completed 2020/21

Name of Project	Lead Dept	Project Status	Next steps
Summary of all available provincial funding to municipalities	PT	Detailed schedule provided to all Municipal Managers	Project Complete  Project to be repeated on an annual basis
Expand on Rail Infrastructure	DPW	Upgrade rail from Somerset West to Grabouw	Project Complete
Red tape: Ease of doing business	DEDAT	All municipalities assisted on an individual basis	Project Complete  Where a need arises, the team will support individual municipalities.
Water Security	DWS Agriculture DLG	Bore Hole Study: Cape Agulhas  Bore Hole Study: Tweewaterskloof	Projects Completed – Municipality to fund phase 2 from their own funding  Project Complete
Establishment of safe houses	LM DSD	Safe house established in Cape Agulhas – to be introduced in other local municipalities	Project complete  Best practice being developed for sharing with other municipalities and other Districts
Safety Strategy & Plans	DM Police	Safety Strategy & Plans In place and operations – excellent support and cooperation from District police structures	Project Complete - ongoing
Upgrade of basic services' infrastructure in Grabouw	DHS	NGO appointed to undertake an assessment of service requirements across the area	Assessment completed and report tabled that will guide further action.
New High School (Sandbaai)	WCED DTPW	Projects approved by all stakeholders and funding secured for the 201/22 year	Planning of the new High Scholl has commenced and under way
High Mast Lighting	DLG	High mast lighting in Grabow and Hermanus constructed and functional	Project complete

### Projects completed and underway (2020/21)

Name of Project	Lead Dept	Project Status	Next steps
Waste Management - All municipalities	DEA&DP	DM commenced with consultation with LMs about tariffs and working arrangements  <u>Swellendam:</u> Operation of site improved Busy with tender to transport to Karwyderskraal in interim – considering longer term options  <u>Cape Agulhas:</u> Decision taken to move to Karwyderskraal Interim arrangements under consideration.  <u>TWK:</u> Secured funding from the project from MIG – project in evaluation stage	All stakeholders will continue with the implementation of the project – DEA&DP providing ongoing support
Expand on Rail Infrastructure	DPW PRASA Transnet	Change fruit shed into a container terminal – project approved and SCM process commenced	Ongoing monitoring of progress made
Overberg: Drug Rehab Centre	DSD Police Health	Police support secured for this project Police provided extensive statistics in support of the project  All local municipalities identified land/buildings to be used for the project DSD considering the business case	The support from Brig Heilbron added value to this project  Ongoing consultation with DSD

Name of Project	Lead Dept	Project Status	Next steps
<b>Further Education opportunities</b>	DOE	<p><u>Grabouw: expansion of existing primary school</u></p> <p>Negotiations with the local farmers confirmed to commence to confirm potential transfer of land for the project</p> <p><u>Additional educational opportunities for Grabouw</u></p>	Meetings with National Public Works to secure land and ongoing consultations with private sector to provide support
<b>Alien Vegetation</b>	Agriculture  DEA&DP	<p>Allocations to all municipalities to implement project – allocations confirmed</p> <p>Development of the following documents commenced:</p> <ul style="list-style-type: none"> <li>•Catchment Prioritisation Report to guide alien clearing activities</li> <li>•Ecological Infrastructure Investment Framework to guide public and private sector investments</li> <li>•Western Cape Alien Invasive Species Strategy.</li> </ul>	<p>Municipalities all started projects – monitoring progress made</p> <p>Reports commenced and awaiting finalization.</p>
<b>Water Security</b>	DWS Agriculture	<p><u>Optimize water available: Possible new dam</u></p> <p>Project approved by Agriculture and pre-feasibility study awaiting appointment of service provider</p> <p>Effective multi-department committee established and functional that drives the project</p>	<p>Effective functioning of the steering committee is effectively driving this project</p> <p>Secure funding for the next steps of the project</p>

#### Projects not yet started (2020/21)

Name of Project	Lead Dept	Project Status	Next steps
<b>Establish Provincial Grant Committee</b>	PT	Not yet started	PT requested that project be reconsidered
<b>Explore initiatives to address financial sustainability</b>	PT	Not yet started	PT requested that project be reconsidered
<b>Expand on rail Infrastructure – upgrade passenger services</b>	DPW	In principle support from PRASA and Transnet to present a business case for consideration	Interface team to prepare a business case and application for further consideration
<b>ECD</b>	DSD	Not yet started	Discussions commenced for DSD to support this project
<b>Water Security: Declination plant</b>	National and Provincial Public Works	Initial assessment indicated that Departments not in support of the project at the proposed sites	Further consultation to take place with affected partners to consider alternative sites.
<b>Small Harbor: Hermanus</b>	National and Provincial Public Works	Initial consultation did commence	Project discussions remain ongoing

## 10. FINANCIAL PLANNING

### CAPITAL BUDGET

#### MULTI-YEAR CAPITAL PROGRAMME 2021/2022 – 2023/2024

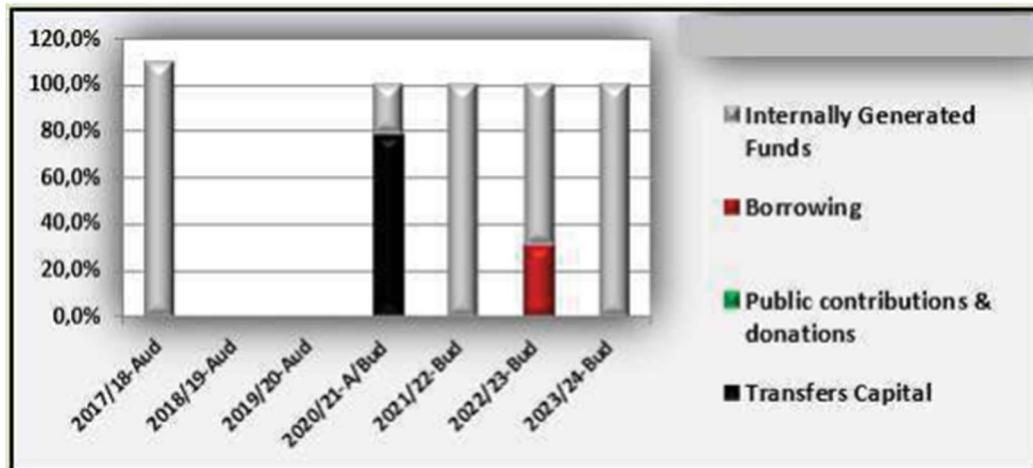
No.	Dept.	Description	Budget			Total Budget	Funding Source	Amount	Linkage to IDP	Impact on OPEX
			2021/22	2022/23	2023/24					
1	Corp Serv	Installation of power generators and UPS backup systems for identified municipal properties	750 000	250 000	0	1 000 000	2	500 000	SG5	Diesel expenditure
2	Corp Serv	Removal of asbestos roofs & replacement of roofs	0	1 678 000	0	1 678 000	1		SG1	Reduction in R&M and damages
3	Corp Serv	Erecting of perimeter fence and access gates	0	650 000	0	650 000	1		SG1	Lower claims & damages repairs
4	Info Tech	Replacement of old and broken computer equipment	500 000	300 000	200 000	1 000 000	2	200 000	SG5	N/A
5	Info Tech	Replacement of Chamber microphone system	0	400 000	0	400 000	1	400 000	SG5	N/A
6	Info Tech	Installation of Time & Attendance System - replace	0	62 768	0	62 768	1	0	SG5	R 331,525
7	Finance	Acquisition of a pick-up utility vehicle - Administration	250 000	0	0	250 000	2		SG1	Less R&M on other vehicles, fuel efficiency lower petrol expenses
8	MHS	Purchase office equipment & furniture	0	70 000	0	70 000	2		SG1	N/A
9	MHS	Purchase 2 fridges for storing of samples	18 000	0	0	18 000	2		SG1	Savings on tests to be redone
10	MHS	Purchase mobile air conditioners for Overstrand	0	150 000	0	150 000	2		SG1	Electricity account increase
11	MHS	Purchase a 3-in-1 printer for Municipal Health Office	4 000	0	0	4 000	2		SG1	Saving on traveling costs
12	MHS	Purchase mobile fridges for MHS samples	0	60 000	60 000	120 000	2		SG1	Saving on tests redo's
13	MHS	Purchase air conditioners	0	0	15 000	15 000	2		SG1	Electricity account increase
14	Environ Mgt	Excavation/removal/remediation waste site Elim	0	2 178 749	0	2 178 749	1		SG1	N/A
15	Envir Mgt	Water back-up system equipment at Karwyderskraal	255 000	0	0	255 000	2		SG1	N/A
16	Resorts	Upgrade of wooden house structure at Uilenkraal	57 000		0	57 000	2		SG1	Revenue enhancement
17	Resorts	Uilenkraalsmond - upkeep of bungalows	304 500	456 750	304 500	1 065 750	2		SG1	Revenue enhancement
18	Resorts	Air conditioner, two plate ovens, microwaves, fridges, freezers and electrical equipment	50 000	0	0	50 000	2		SG1	N/A
19	Resorts	Upgrade of ablution facilities	0	370 000	0	370 000	2		SG1	Revenue enhancement
20	Emerg Serv	Purchase rescue equipment	100 000	180 000	200 000	480 000	2		SG1	N/A
21	Emerg Serv	Replace one vehicle - fire truck	2 100 000	3 200 000	3 000 000	8 300 000	2		SG1	Reduction in R&M
22	Emerg Serv	Upgrade of Inveco truck	600 000	0	0	600 000	2		SG1	Reduction in R&M
23	Waste Mgt	Improvements at Karwyderskraal Landfill site	0	4 900 000	R0	4 900 000	3	4 900 000		
24	Emerg Serv	Building of fire station	0	1 000 000	2 000 000	3 000 000	2	1 000 000		
<b>TOTAL</b>			<b>4 988 500</b>	<b>15 906 267</b>	<b>5 779 500</b>	<b>26 674 267</b>				

Type	Funding Sources	2020/21	2021/22	2022/23	Total Budget	Details
1	Business Plan to be submitted for grant funding	0	4 969 517	0	4 969 517	Business plans to be submitted for Grant Funding
2	Capital Reserve	4 988 500	6 036 750	5 779 500	16 804 750	Contribution to CRR from Acc Surplus & Gains on Land Sales
3	External Loans	0	4 900 000	0	4 900 000	Balance of Standard Bank Loan
4	Allocated Grants	0	0	0	0	Provincial Gazette - No Capital Grant allocations
<b>TOTAL</b>		<b>4 988 500</b>	<b>15 906 267</b>	<b>5 779 500</b>	<b>26 674 267</b>	



### CAPITAL BUDGET FUNDING MIX

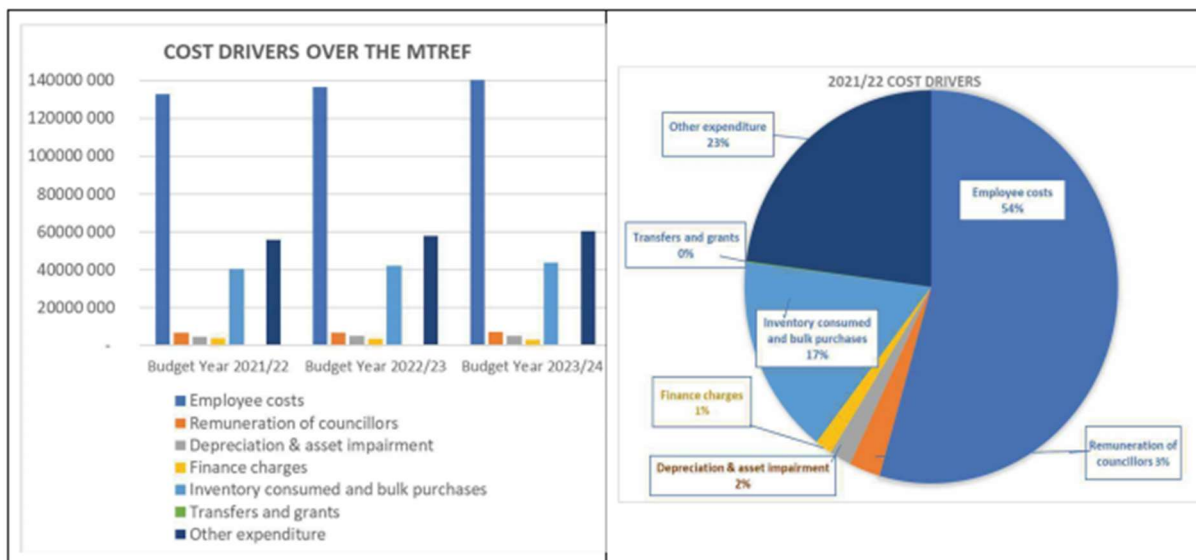
The 2021/2022 Capital funding mix consists of R4,99 million from internal generated funds, indicating a higher reliance on internally generated funds. However, the 2022/23 Capital funding mix consists of R4,90 million from borrowings and R11,01 million from internally generated funds.



### OPERATING EXPENDITURE BUDGET

The planned operating expenditure is R754,56 million over the MTREF period with a decline of 4.4% projected for 2021/22 and increases of 2.9% and 3.5% for 2022/23 and 2023/24, respectively. The Municipality applied the zero-based budgeting approach where Management was required to justify their departmental budget estimates before it could be incorporated into the MTREF budget.

### MAJOR COST DRIVERS OVER THE MTREF PERIOD





Developed by:

IDP & Communications Department

Overberg District Municipality

26 Long Street

Bredasdorp

028 425 1157

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